

**HOSPITAL AUTHORITY OF ALBANY-DOUGHERTY COUNTY**

**MINUTES OF THE AUGUST 18, 2022 MEETING**

**(Open Session)**

**Attendees:**

Authority Board Members: Joel Callins, Dr. Jim Hotz, Dorothy Hubbard, Clinton Johnson, Ferrell Moultrie, Glenn Singfield, Sr., Nyota Tucker, and Joel Wright

Authority Legal Counsel: Tommy Coleman

Those Present on Behalf of Phoebe Putney Memorial Hospital, Inc.: Joe Austin (PPMH CEO), Dawn Benson (PPHS General Counsel), Dr. Eddie Black (PPMH Interim CMO), Jessica Castle (PPHS CEMO), Brian Church (PPHS CFO/CAO), Dr. Dianna Grant (PPHS CMO), Lori Jenkins (PPHS Director, Planning/Strategy), Felicia Lewis (Board Coordinator), Mark Miller (PPHS Data Analyst), Ben Roberts (PPHS PR Manager), Darrell Sabbs (PPHS Community Benefits), Scott Steiner (PPHS President & CEO)

Other Attendees:

**Absent Authority Members:** Dr. Chirag Jani

**Open Meeting and Establish a Quorum:**

Chair Singfield called the meeting to order at 7:34am in the Willson Board Room at Phoebe Putney Memorial Hospital. Mr. Singfield thanked all Members for their attendance and participation and he observed that a quorum was present.

**Approval of the Agenda:**

The proposed Agenda had been previously provided to the Authority Members and a motion to adopt the proposed Agenda for the meeting was made by Ms. Hubbard and seconded by Mr. Callins. A copy of the Agenda as adopted is attached.

**Approval of the Minutes:**

The proposed Minutes of the May 19, 2022 open session meeting of the Authority and the special called meetings on July 14, 2022 and July 27, 2022 had likewise been provided to Members prior to this meeting and the same were considered for approval. Mr. Callins made a motion and Mr. Ferrell seconded the motion, to approve the Minutes as previously provided. The motion passed unanimously by vote of all Members.

**Community Health Needs Assessment Update:**

Ms. Lori Jenkins presented the Community Health Needs Assessment (CHNA) priorities for 2023-2025. She stated that community benefits are programs or activities that provide treatment and/or promote

health and healing as a response to identified community needs. Ms. Jenkins reported on the four major health issues facing our community today:

- 1) Mental Health, Alcohol & Drug Use, Injury & Violence;
- 2) Birth Outcomes & Reproductive Responsibility;
- 3) Diabetes Management & Prevention; and
- 4) Cancer Prevention and Treatment.

The Members engaged Ms. Jenkins and other Phoebe staff members in questions and discussion. A copy of Ms. Jenkins' presentation is attached to these Minutes.

#### **Financial Reports:**

Mr. Church presented and reviewed an interim financial report for the Authority's current fiscal year through June 30, 2022 and a Proposed 2023 Budget for the Authority. Copies of the Authority's Financial Statements as presented by Mr. Church and the 2023 Proposed Budget are attached. A motion was made by Mr. Johnson, seconded by Ms. Hubbard to approve the 2023 Budget for the Authority. The motion passed unanimously by vote of all Members.

Mr. Church presented the FY2022 Operating and Capital Budget for the Hospital. The Members engaged Mr. Church in discussion and questions with Commissioner Johnson thanking Phoebe for its VPILOT payment. A copy of Mr. Church's presentation is attached to these Minutes.

#### **PPMH, Inc. CEO and Operational Reports:**

Mr. Austin provided an update on current COVID-19 conditions at Phoebe Main. He presented PPMH COVID-19 data for admissions, admissions per day, average daily census, and number of COVID deaths.

Mr. Austin reported on the \$1million in federal funding that will allow Phoebe to purchase, outfit, and operate two additional mobile wellness clinics. The mobile units will help improve access to healthcare and health education in rural areas and underserved communities throughout southwest Georgia. Mr. Austin also reported on the Men's Health Fair held June 18<sup>th</sup> at Albany State. Ms. Tucker asked if the participants are followed up on after the event. Dr. Grant and Mr. Sabbs reported on the continuum of care. Dr. Grant noted that more details will be provided at a later meeting once data has been collected.

Mr. Austin also reported Phoebe received an "A" Leapfrog Hospital Safety Grade for Spring 2022 which is the hospital's sixth straight top safety grade. Mr. Austin also provided an update on the emergency center project expansion as well as an update on the long-term acute care hospital to be placed at Phoebe North.

Mr. Steiner recognized Mr. Austin for his service to Phoebe as this is Mr. Austin's last Authority meeting due to his retirement August 31, 2022.

A copy of the CEO and Operational report as presented is attached to these Minutes.

**Closing of the Meeting:**

A motion was made by Mr. Callins, seconded by Mrs. Hubbard to close the meeting for the purposes of: (i) engaging in privileged consultation with legal counsel; (ii) to discuss potentially valuable commercial plans, proposals or strategies that may be of competitive advantage in the operation of Phoebe Putney Memorial Hospital or its medical facilities, or (iii) to discuss confidential matters or information pertaining to peer review or provided by a peer review organization as defined in O.C.G.A. §31-7-131.

Chair Singfield polled each individual Authority Member present with respect to his or her vote on the motion and the vote of each of the Members is shown below, with no Member opposing:

Glenn Singfield, Sr.	Yes
Joel Callins	Yes
Dr. Jim Hotz	Yes
Dorothy Hubbard	Yes
Clinton Johnson	Yes
Ferrell Moultrie	Yes
Nyota Tucker	Yes
Joel Wright	Yes (Mr. Wright departed the meeting at this time)

The motion having passed, the meeting closed.

**Open Session Reconvened:**

Following unanimous vote of all Members in attendance at the conclusion of the Closed Session, the meeting reopened.

**Adjournment:**

There being no further business the meeting was adjourned.

<b>Minutes Approved by the HOSPITAL AUTHORITY OF ALBANY-DOUGHERTY COUNTY on November 17, 2022</b>
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**HOSPITAL AUTHORITY OF ALBANY-DOUGHERTY COUNTY, GEORGIA**

**OPEN SESSION MEETING AGENDA**

**Thursday, August 18, 2022**

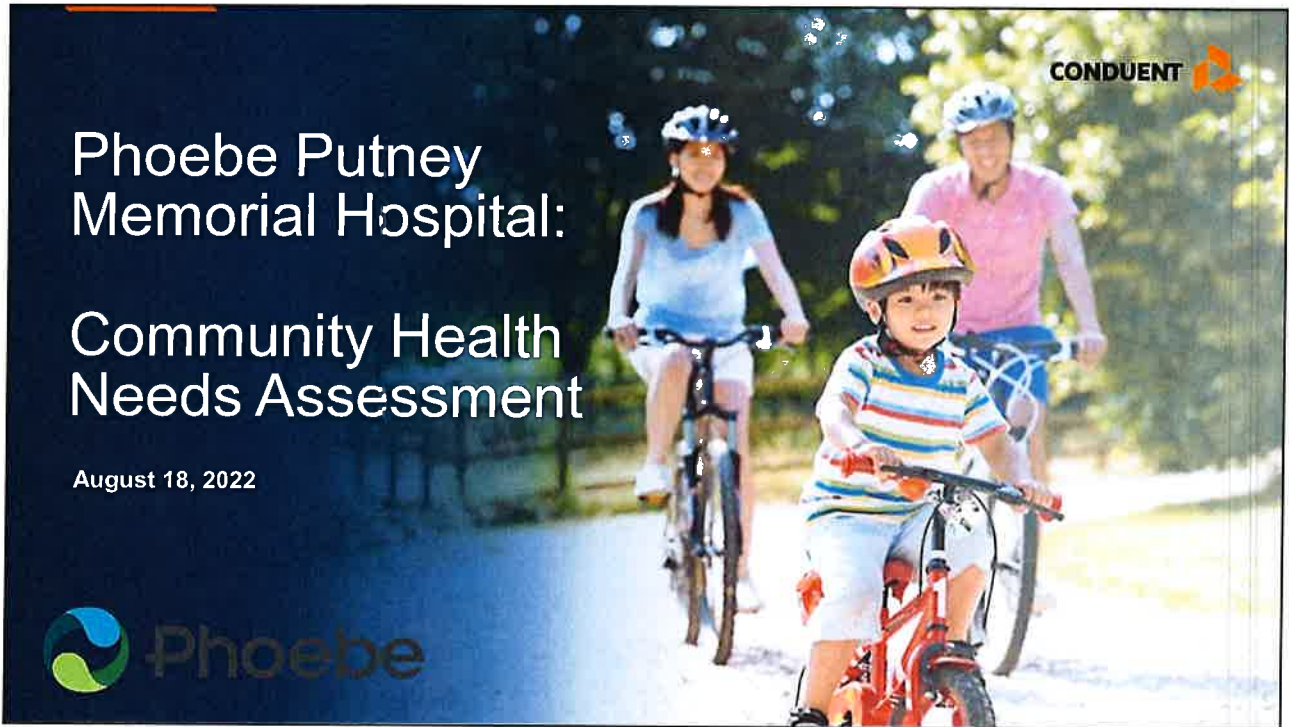
**7:30am**

**Willson Board Room / Phoebe Putney Memorial Hospital**

- |       |   |                             |
|-------|---|-----------------------------|
| I.    | Open Meeting and Establish Quorum   | Glenn Singfield, Sr., Chair |
| II.   | Consider Approval of Agenda<br>(draft previously provided to Members)   | Glenn Singfield, Sr., Chair |
| III.  | Speaker Appearances (if applicable)   | Glenn Singfield, Sr., Chair |
| IV.   | Consideration of Open Session Minutes of May 19, 2022, July 14, 2022, and July 27, 2022<br>(draft previously provided to Members) | Glenn Singfield, Sr., Chair |
| V.    | Community Health Needs Assessment Update  | Lori Jenkins / Mark Miller  |
| VI.   | Financial Reports   | Brian Church                |
|       | A. HAADC Financial Update   |                             |
|       | B. HAADC Budget Presentation for 2023 <i>(Requires HAADC Approval)</i>  |                             |
|       | C. PPMH 2022 Budget Presentation  |                             |
| VII.  | Phoebe Putney Memorial Hospital, Inc. CEO and Operational Reports   | Joe Austin                  |
| VIII. | Consideration of Vote to Close Meeting for Executive Session  | Glenn Singfield, Sr., Chair |
| IX.   | Additional Business   | Glenn Singfield, Sr., Chair |
| X.    | ADJOURNMENT   |                             |

*Scheduled HAADC Meeting Dates*

*November 17, 2022*



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## Phoebe Data Overview

**Secondary data**, or numerical health indicators, from National, State, and Local sources were analyzed.

**1 Focus Group** was conducted with key community members to integrate their perspective and lived experience into the data; Mayors and City Managers were surveyed as well.

**238 residents** from Dougherty, Lee, Mitchell, Terrell and Worth County participated in the **Community Survey**. Survey was available in English and Spanish.

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graph LR; A[Secondary Data] --> D[Significant Health Needs]; B[Focus Group & Key Informant Interviews] --> D; C[Digital Community Survey] --> D;
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# Phoebe Albany: 2019 CHNA Results



## Recommended Priorities:

- Birth Outcomes & Reproductive Responsibility
- Diabetes Management & Prevention
- Behavioral Health & Addictive Disease Advocacy
- Cancer Prevention & Treatment

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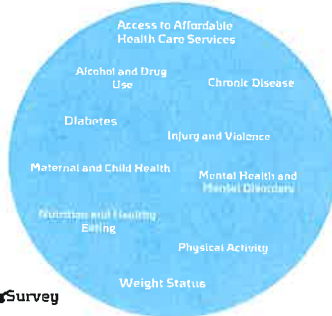
## Secondary Data



## Focus Group, Key Informant Interviews




## Community Survey



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# Data Analysis Results

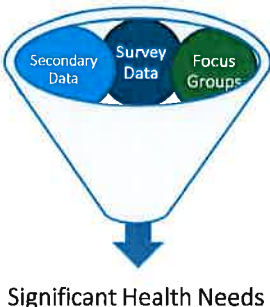



Secondary Data	Key Informant Interviews/Focus Group	Community Health Survey
<ul style="list-style-type: none"><li>• Other Conditions</li><li>• Wellness and Lifestyle</li><li>• Mental Health Disorders</li><li>• Diabetes</li><li>• Sexually Transmitted Diseases</li></ul>	<ul style="list-style-type: none"><li>• Racism</li><li>• Chronic Conditions</li><li>• Exercise, Nutrition &amp; Healthy Eating</li><li>• Mental Health &amp; Mental Disorders</li><li>• Healthcare Access &amp; Quality</li></ul>	<ul style="list-style-type: none"><li>• Access to Affordable Health Care Services</li><li>• Mental Health and Mental Disorders</li><li>• Alcohol and Drug Use</li><li>• Diabetes</li><li>• Weight Status</li><li>• Chronic Disease</li><li>• Nutrition and Healthy Eating</li><li>• Injury and Violence</li><li>• Physical Activity</li><li>• Maternal and Child Health</li></ul>

Continued on 1002 | Date: 09/14/2022 (10:00 AM) | Healthy Communities Institute – All Rights Reserved – Private & Confidential

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# Phoebe Albany Community Health Needs



Healthcare Access & Quality	Mental Health & Mental Disorders	Substance Use Disorder
Chronic Conditions	Exercise, Nutrition & Healthy Eating	

Significant Health Needs

Continued on 1003 | Date: 09/14/2022 (11:00 AM) | Healthy Communities Institute – All Rights Reserved – Private & Confidential

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# Prioritization Criteria

**Scope & Severity:** Gauges the magnitude of each health issue.



**Ability to Impact:** The perceived likelihood for positive impact on each health issue.

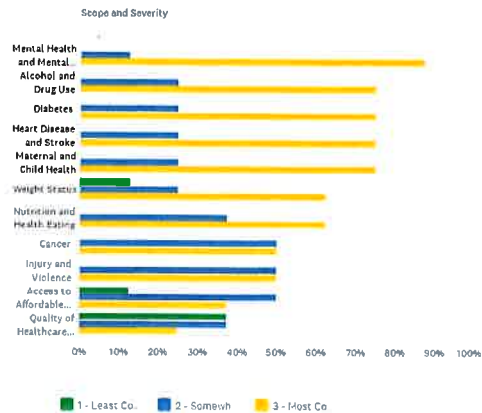
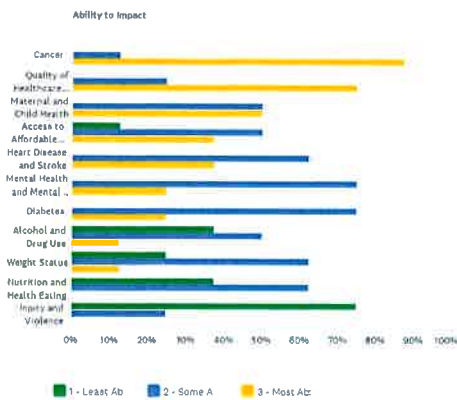


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# Prioritization Results



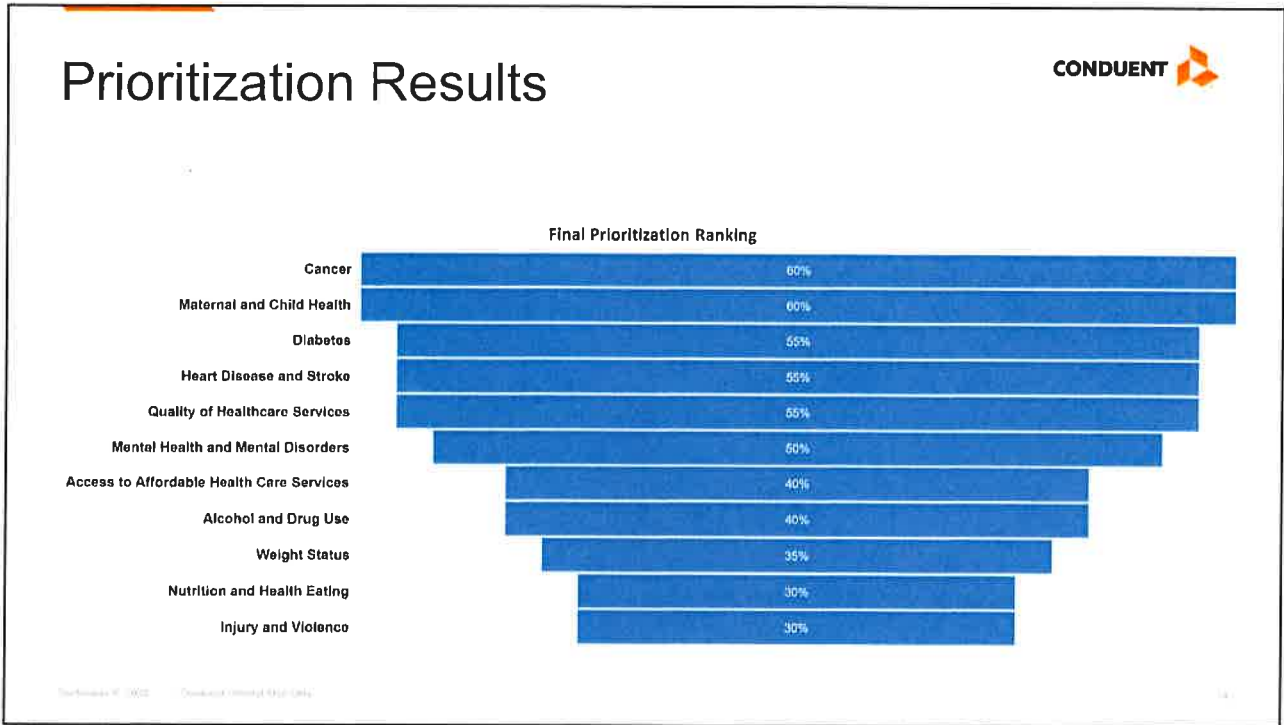
**Additional Feedback:**

- Our HRO initiative is the foundation for improvement: A culture of safety.
- Maternal and Child is a focus of Phoebe Health System and has the structure with our partners to make gains in maternal, fetal, infant health. Given the uncertainty of Roe v Wade, this topic area should be the number 1 priority.

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- ## Approved Community Health Priorities
- Mental Health, Alcohol & Drug Use, Injury & Violence
  - Birth Outcomes & Reproductive Responsibility
  - Diabetes Management & Prevention
  - Cancer Prevention & Treatment

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# HOSPITAL AUTHORITY OF ALBANY- DOUGHERTY COUNTY, GEORGIA

Financial Statement Update  
June-2022 YTD Financials  
Fiscal Year 2022  
August 18th Authority Meeting

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**HOSPITAL AUTHORITY OF ALBANY-DOUGHERTY COUNTY, GEORGIA  
BALANCE SHEET  
6/30/22**

	<b>Unaudited June 30, 2022</b>
<b>ASSETS</b>	
Current Assets:	
<b>Cash and cash equivalents</b>	<b>\$ 103,782</b>
Assets limited as to use - current	-
Patient accounts receivable, net of allowance for doubtful accounts	-
Supplies, at lower of cost (first in, first out) or market	-
Other current assets	-
Total current assets	103,782
Property and Equipment, net	-
Other Assets:	
Goodwill	-
Total other assets	-
<b>Total Assets</b>	<b>\$ 103,782</b>

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HOSPITAL AUTHORITY OF ALBANY-DOUGHERTY COUNTY, GEORGIA	
BALANCE SHEET	
6/30/22	
	Unaudited June 30, 2022
<b>LIABILITIES AND NET ASSETS</b>	
Current Liabilities:	
Accounts payable	-
<b>Accrued expenses</b>	<b>1,131</b>
Estimated third-party payor settlements	-
Deferred revenue	-
Short-term obligations	-
Total current liabilities	1,131
Total liabilities	1,131
Net assets:	
Unrestricted	102,651
Total net assets	102,651
<b>Total liabilities and net assets</b>	<b>\$ 103,782</b>

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HOSPITAL AUTHORITY OF ALBANY-DOUGHERTY COUNTY, GEORGIA	
STATEMENTS OF REVENUES, EXPENSES AND	
CHANGES IN UNRESTRICTED NET ASSETS	
6/30/2022	
	Unaudited June 30, 2022
<b>OPERATING REVENUE:</b>	
Net patient service revenue (net of provision for bad debt)	
<b>Lease Consideration</b>	<b>20,000</b>
Total Operating Revenue	20,000
<b>OPERATING EXPENSES:</b>	
Salaries and Wages	
Employee health and welfare	
Medical supplies and other	
Professional services	18,953
Purchased services	674
Depreciation and amortization	
Total Operating Expenses	19,627
<b>Operating Loss</b>	<b>373</b>
<b>NONOPERATING INCOME (EXPENSES):</b>	
Gain in Long Term Lease	-
Interest Expense	-
Total Nonoperating Income	-
<b>EXCESS OF REVENUE OVER EXPENSE</b>	<b>373</b>

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# Hospital Authority of Albany-Dougherty County

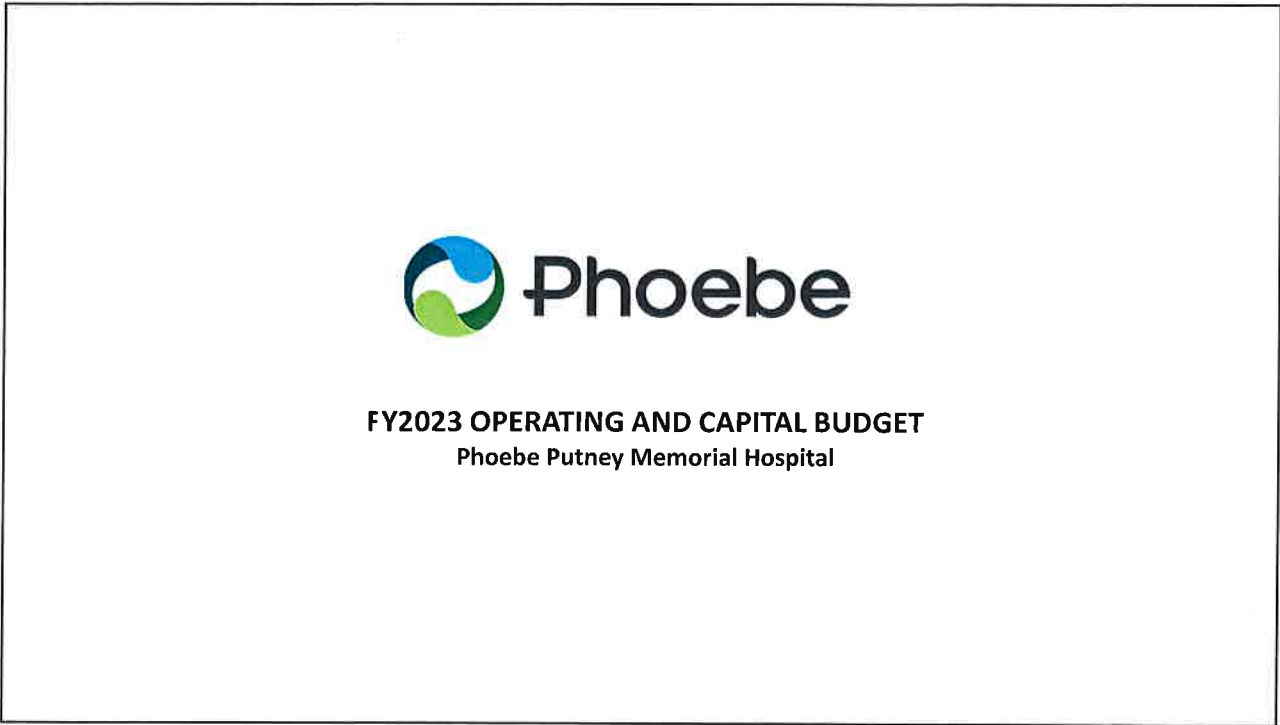
Fiscal year 2023 Budget

Approval Needed

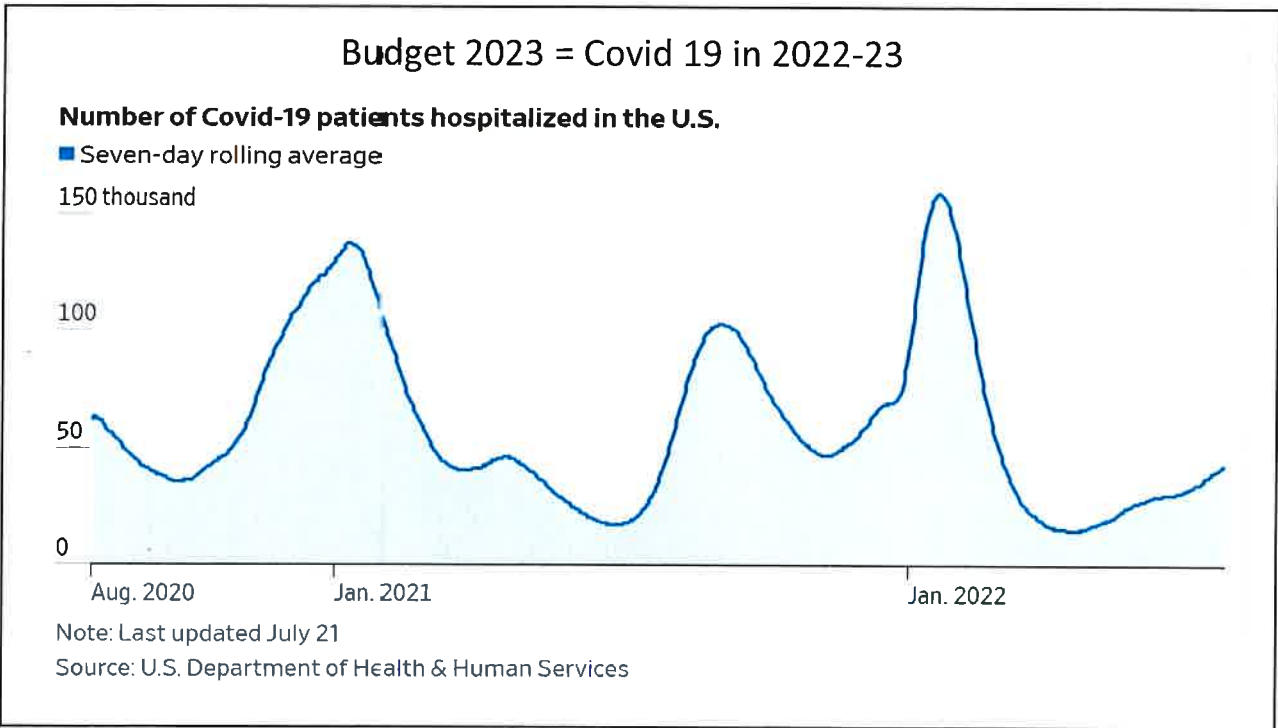
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HOSPITAL AUTHORITY OF ALBANY-DOUGHERTY COUNTY, GEORGIA Proposed Operating Budget Fiscal Year Ending July 31, 2023		
	Budget FY 2023	Projection July YE FY 2022
<b>OPERATING REVENUE:</b>		
Net patient service revenue (net of provision for bad debt)		
Lease Consideration	50,000	30,000
Total Operating Revenue	50,000	30,000
<b>OPERATING EXPENSES:</b>		
Salaries and Wages		
Employee health and welfare		
Medical supplies and other		
Professional services	49,000	29,000
Purchased services	1,000	875
Depreciation and amortization		
Total Operating Expenses	50,000	29,875
Operating Gain/Loss	-	125
<b>NONOPERATING INCOME (EXPENSES):</b>		
Gain in Long Term Lease	-	-
Interest Expense	-	-
Total Nonoperating Income	-	-
<b>EXCESS OF REVENUE OVER EXPENSE</b>	-	125

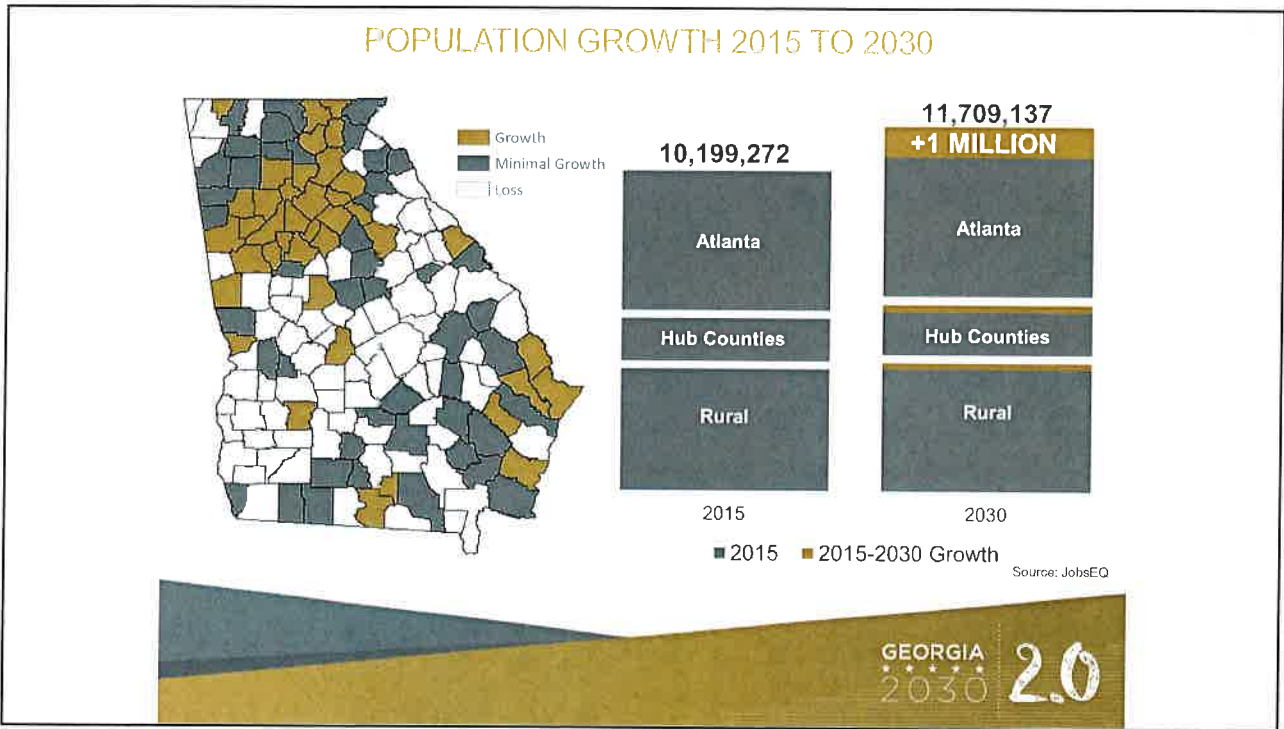
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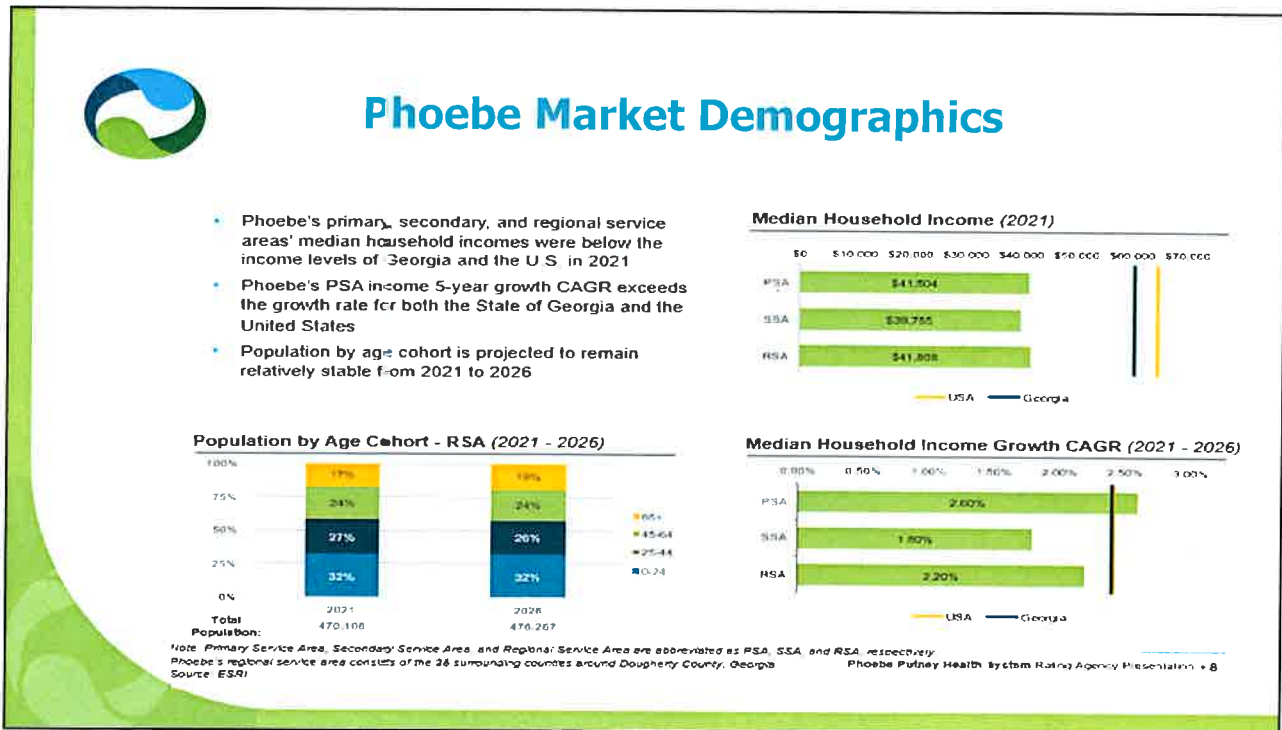
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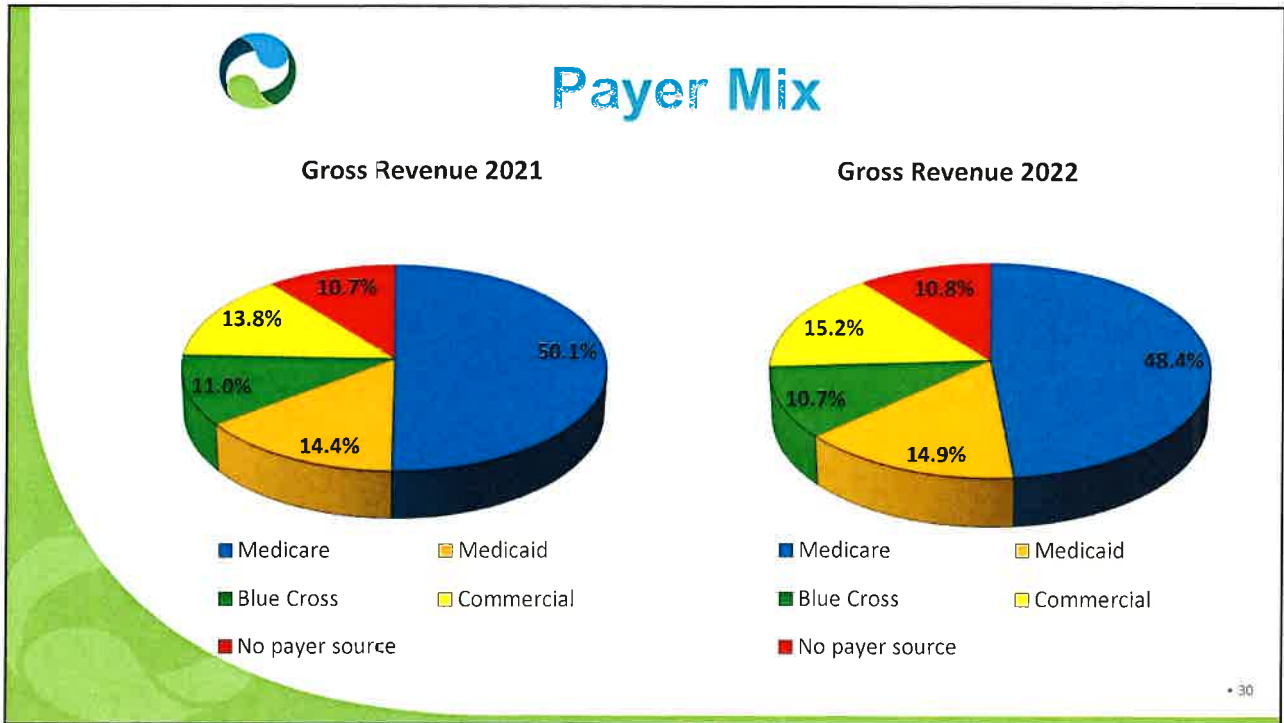
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- ### Market Forces Driving Costs & Reducing Reimbursement
- **Contract Staffing** expense has increased dramatically throughout FY22.
  - **Nursing recruitment/retention** and cost has been an ongoing challenge across Georgia and the country as nurses age and retire
    - **Assistive personnel (CNA, techs)** recruitment and retention
  - **Drug Cos: Increases**
  - **Lack of Medicaid Expansion in Georgia**
    - Georgia is one of the states with highest uninsured % and lowest reimbursed Medicaid program.
    - Georgia has forgone Billions of Dollars in reimbursement since ACA passage
  - **Commercial Payer** reimbursement shifts to "less costly" settings
  - **Government Payment Reductions** (Medicare, DSH, 340B)
  - **Medicare population** continued growth (Baby Boomers)
  - **Increased Administration Burdens/Cost/Regulations**
  - **Annual Inflationary Increases** for Salaries, Supplies, Utilities, etc.

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## FY23 Budget – Strategic Initiatives - PPMH

- HRO Implementation – First Full Year
- First Year as a Designated Trauma Center
- New Physicians: EP, CV Surgery, Vascular Surgery, Ortho-Traumatology
- 4E & 7T Operational November-March for Seasonal Census Demand
- North Campus Utilization – Rehab-NC and Phoebe Urgent Care – LTACH CON / Construction
- House-wide Virtual Nursing Rollout
- Rapid Response Team Initiation
- RN, RRT, LPN Market Compensation Adjustments / Corresponding decrease in Contract labor.
- Expected Growth in Post-Acute Services Due to Staffing Stabilization
- Continued Aggressive Recruitment of Specialized Roles RN / RRT / LPN / PharmD
- Palliative Care Program Enhancements
- Investment in Care Management Model Change
- Continued Investments in Nurse Education Partnerships

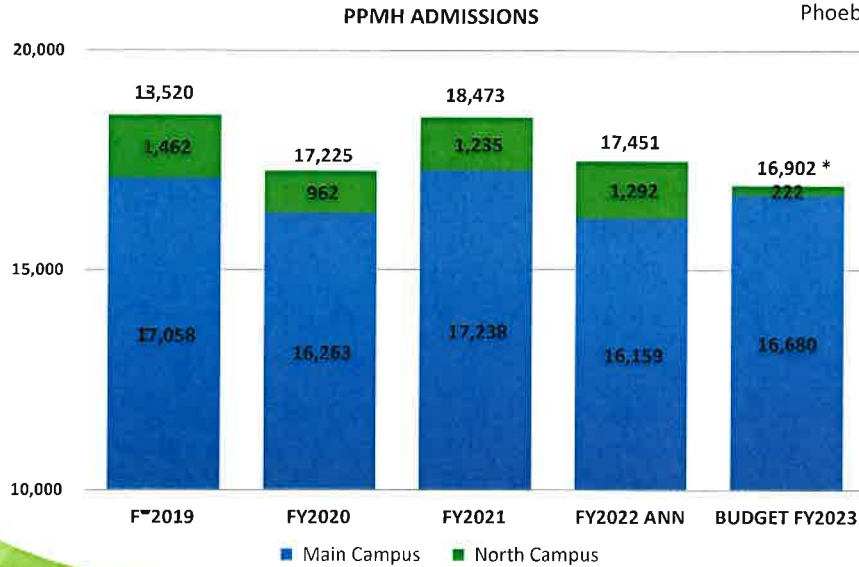
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## Operating Outlook

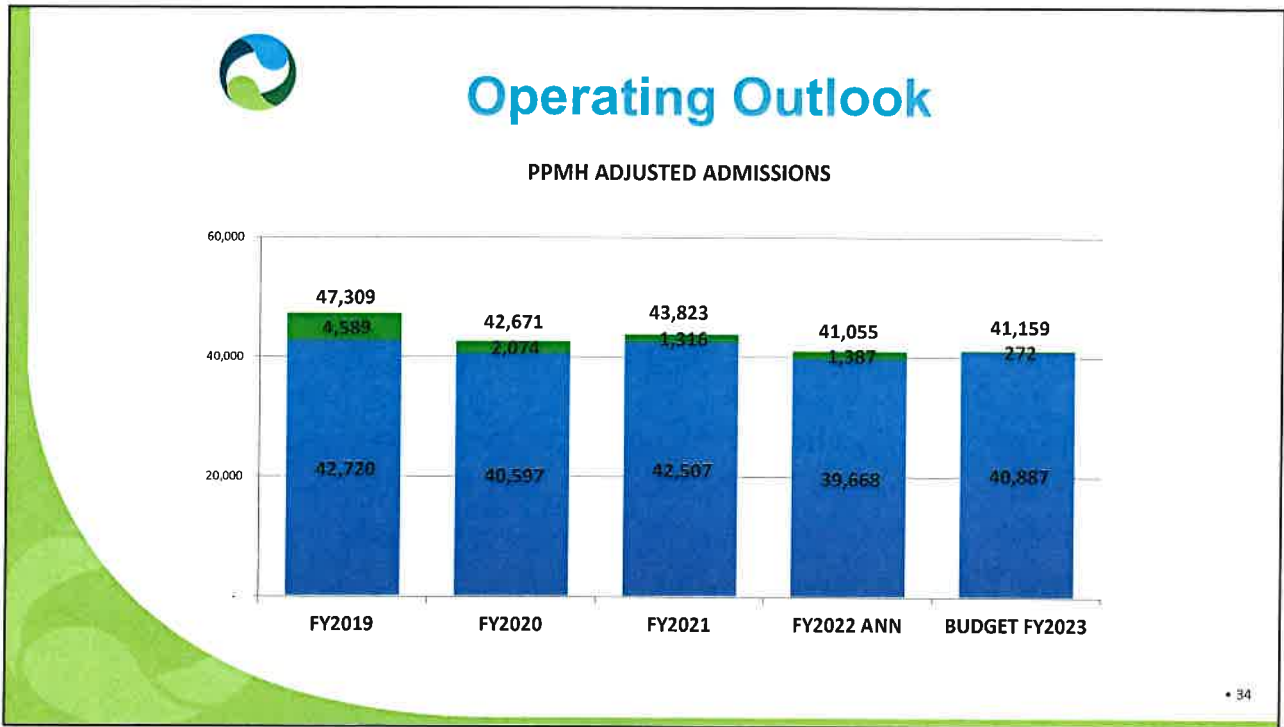
\* Impact of assumed less Covid admissions – Phoebe North



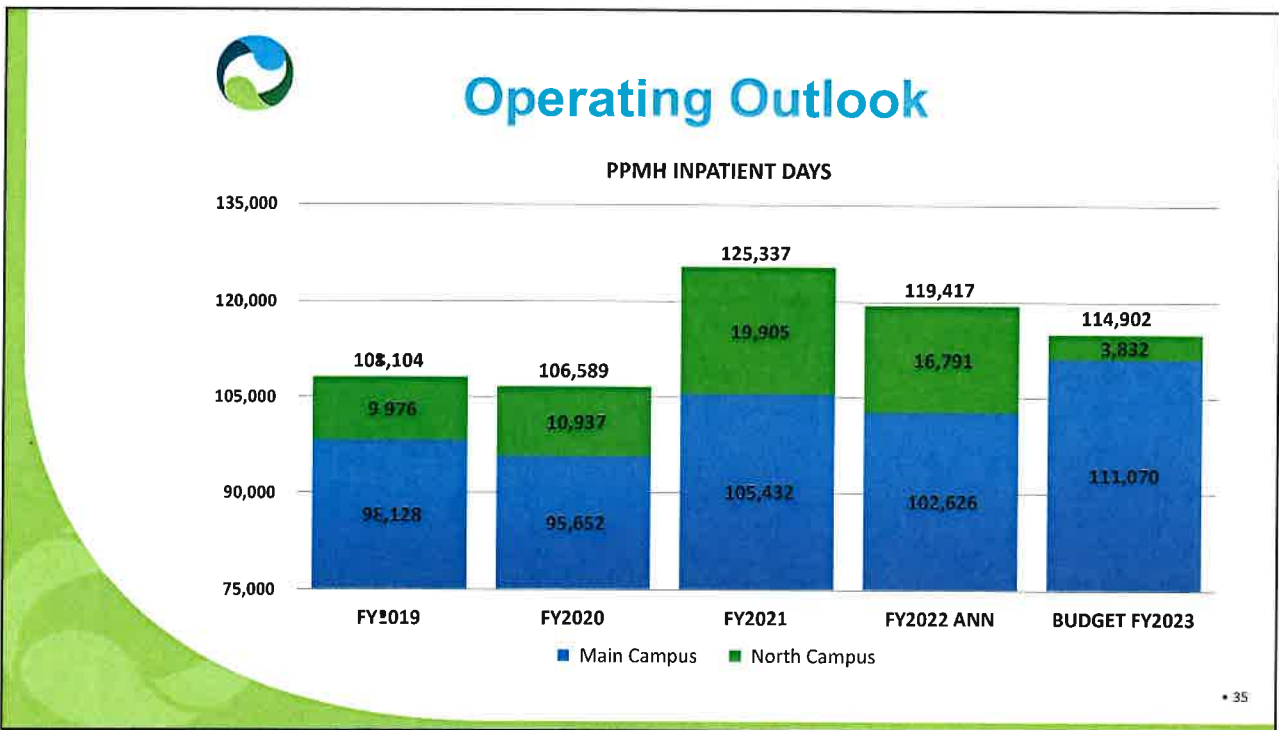
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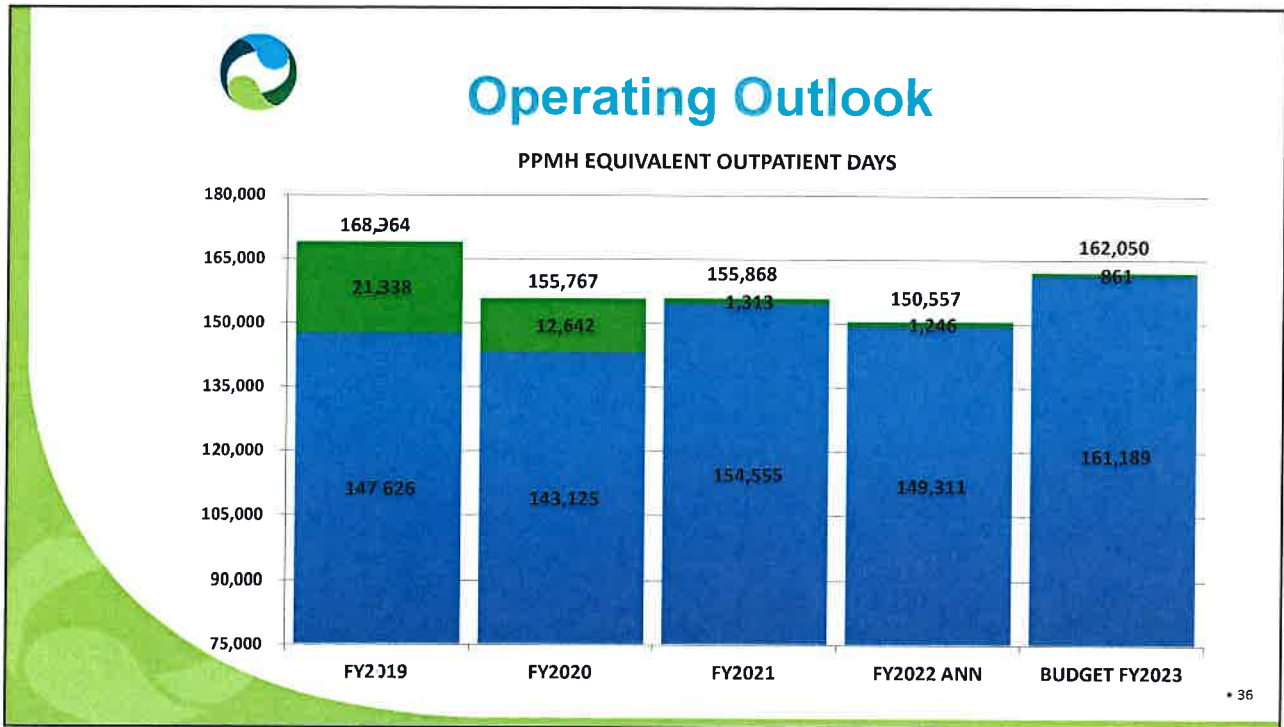




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	FY2020	FY2021	FY2022 Annualized	FY2023 Budget
Admissions	17,225	18,473	17,450	16,902
Patient Days	106,589	125,337	119,417	114,902
Deliveries	2,152	1,990	1,949	2,037
Surgeries	11,484	11,345	10,771	11,239
ER Visits	66,753	59,442	59,753	62,050
FTE's	2,908	2,944	2,932	2,794
FTE/AOB	4.02	3.70	3.84	3.66

\*\*Based on June 2022 YTD Annualized

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## Reimbursement Assumptions

**Medicare**

- Medicare payer mix decreased in 2022 by a 1.7% decrease. This was likely due to COVID Patients in FY2021. Projecting Flat for 2023 budget.
- ACA impact would continue with additional negative impact in 2023 estimated to be **~\$900K.**

**Medicaid**

- Medicaid payer mix is projected to be level (Assuming no Expansion) for 2023.
- Indigent Care Trust Fund (ICTF) program receipts remain a key portion of our revenue. These receipts are based on our underinsured population from prior years (2023 will be based on 2021).

**Commercial Insurance**

- Assumption is a stable payer mix and current contract reimbursement rates for 2023

**Other**

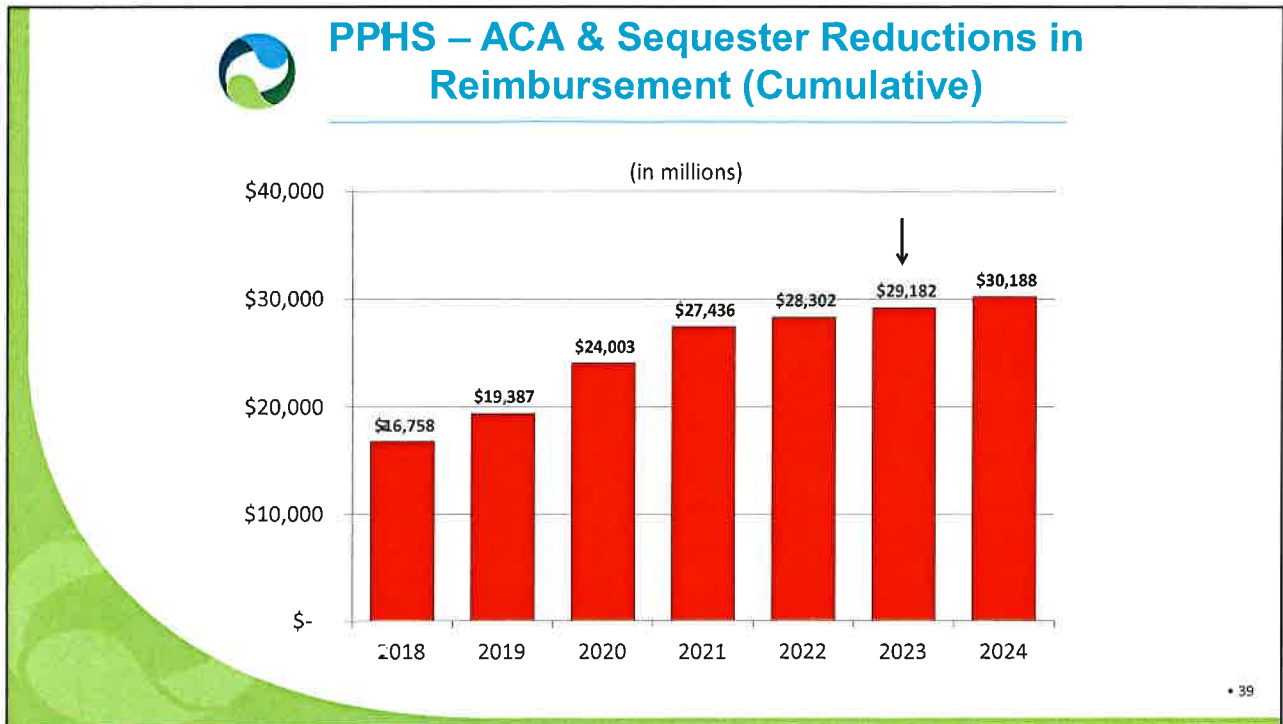
- Continued focus on revenue cycle improvements in an attempt to battle the reimbursement reductions

**Fee Schedule Increase**


- FY23 Budget includes an increase in gross charges of 3.0% for PPMH

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### UPL and DSH Funding (Upper Payment Limit and Disproportionate Share Hospital)

**MEDICAID**

	2018	2019	2020	2021	2022	2023 Budget
<b>UPL</b>					-	
PPMH	5,511,403	6,375,910	6,494,557	9,158,854	6,951,751	6,900,000
Sumter	1,073,998	924,506	719,550	1,394,253	886,231	900,000
Worth	50,714	37,085	30,918	21,790	35,705	40,000
	<b>6,636,115</b>	<b>7,337,501</b>	<b>7,245,025</b>	<b>10,574,897</b>	<b>7,873,687</b>	<b>10,840,000</b>
<b>DSH</b>					-	
PPMH	6,897,901	4,729,243	3,777,221	4,875,075	3,219,677	3,900,000
Sumter	2,172,279	1,246,861	1,346,755	1,432,135	1,005,075	1,200,000
Worth	1,403,201	1,288,192	1,160,273	845,478	102,151	1,000,000
	<b>10,473,381</b>	<b>7,264,296</b>	<b>6,284,249</b>	<b>7,152,688</b>	<b>4,326,903</b>	<b>6,700,000</b>
<b>Hospital CMO DPP</b>						
PPMH	-	-	-	-	8,033,765	6,000,000
PS	-	-	-	-	987,873	700,000
	-	-	-	-	<b>9,021,638</b>	<b>6,700,000</b>

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### PPMH Budget - Indigent & Charity Write-offs by County

County	Total Amount
DOUGHERTY	\$ (88,701,543)
LEE	\$ (16,674,778)
Worth, Terrell, Mitchell Counties	\$ (21,691,569)
<b>Total Primary Service Area</b>	<b>\$ (127,067,890)</b>
<b>Total PPMH</b>	<b>\$ (155,636,311)</b>

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### Phoebe Property Taxes – FY2023 (Dougherty County)

VPILOT (Voluntary Payment in Lieu of Taxes)	\$552,676	(Phoebe North)
Other Dougherty County Properties	\$454,103	
<b>Total Dougherty County Property Taxes</b>	<b>\$1,006,779</b>	

\*\* This is based on prior year assessed taxes and projected out for FY 2023

\* 42

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### Charge Increase Built Into FY23 Budget

**Key Model Constraints**

- No increase in Outpatient Price Sensitive Consumer Areas
- No increase in charges already higher than peer hospitals
- Lower Prices were out of market or Outpatient Price Sensitive
- Adjust Prices in areas where below market data for peer hospitals

**Goals**

- Fund Merit and Market Adjustments pool for FY 2023
- Partially fund Cost Increases from Drugs, Supplies and Services

**3.0% Overall Charge Increase**

\* 43

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## FY2023 Compensation Investments

### FY 2022 Adjustment

- RN, RRT, LPN Increase PPMH: \$6,300,000 (Completed FY 2022 May)
  - Built in o FY 2023 Budget

### FY 2023 Budget

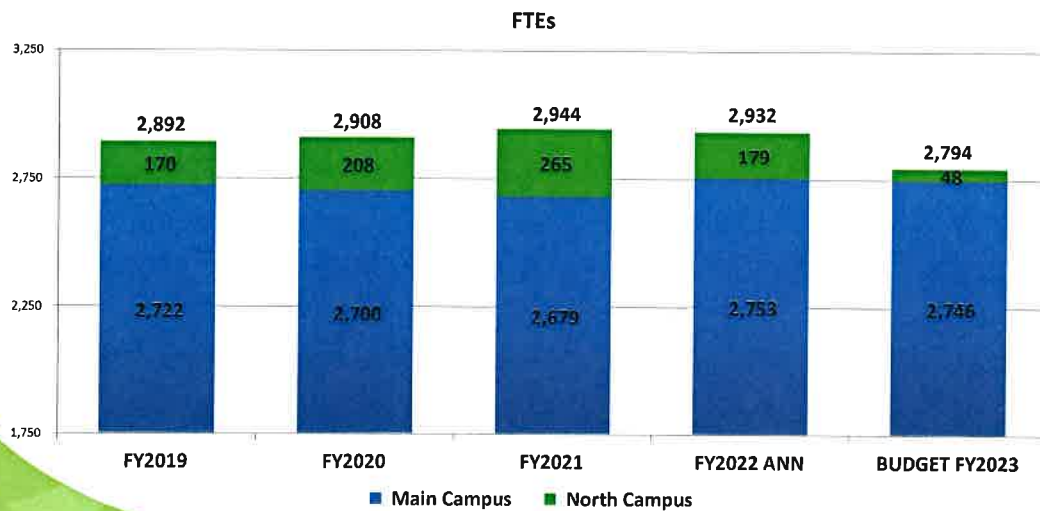
- FY2023 PPMH Annual Performance Based Merit
  - Annualized investment = \$5,420,000
- FY2023 PPMH Market Adjustments
  - Annualized investment = \$1,080,000
- **Combined PPMH Annualized Investment = \$6,500,000**

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## Operating Outlook



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## Contract Labor Budget FY 2023

<u>Entity</u>	<u>FY21 Actual Contract FTEs</u>	<u>FY22 YTD Contract FTEs</u>	<u>FY23 Budget Contract FTEs</u>
<b>PPMH</b>	<b>256.67</b>	<b>353.25</b>	<b>233.83</b>

\*Above amounts do not include EVS, Dietary, and Security.\*

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## Operating Outlook

FTE per Adjusted Occupied Bed (AOB)

	<u>Actual FY2021</u>	<u>Annualized FY2022</u>	<u>Budget FY2023</u>
<b>PPMH</b>	<b>3.70</b>	<b>3.84</b>	<b>3.66</b>

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### PPHS Benefit Trend


(In Thousands)

	<u>ACTUAL</u> <u>FY2019</u>	<u>ACTUAL</u> <u>FY2020</u>	<u>ACTUAL</u> <u>FY2021</u>	<u>FY2022</u> <u>ACTUAL</u>	<u>FY2022</u> <u>ANNUALIZED</u>	% Change	<u>BUDGET</u> <u>FY2023</u>	% Change
Medical	\$ 44,429	\$ 44,256	\$ 44,830	\$ 46,270	\$ 50,476	12.6%	\$ 49,643	-1.7%
Life/Disability	\$ 1,147	\$ 1,361	\$ 1,260	\$ 1,864	\$ 2,033	61.4%	\$ 1,513	-25.6%
Retirement Contributions	\$ 7,469	\$ 8,051	\$ 5,821	\$ 922	\$ 1,006	-82.7%	\$ 8,247	719.9%
Emp Perform Incentive	\$ 2,330	\$ 1,380	\$ 2,077	\$ 1,419	\$ 1,548	-25.5%	\$ 2,150	38.9%
Vacation/Other Benefits	\$ 4,552	\$ 5,370	\$ 6,421	\$ 5,286	\$ 5,767	-10.2%	\$ 5,018	-13.0%
FICA	\$ 19,035	\$ 19,500	\$ 20,028	\$ 20,028	\$ 20,841	4.1%	\$ 22,351	7.2%
<b>TOTAL BENEFITS</b>	<b>\$ 78,962</b>	<b>\$ 79,918</b>	<b>\$ 80,437</b>	<b>\$ 75,789</b>	<b>\$ 81,671</b>	<b>1.5%</b>	<b>\$ 88,922</b>	<b>8.9%</b>



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### FY2023 PHOEBE PUTNEY MEMORIAL HOSPITAL BUDGET

(In Thousands)

	<u>Actual</u> <u>2021</u>	<u>Annualized</u> <u>2022</u>	<u>Budget</u> <u>2023</u>	<u>Variance</u> <u>%</u>
Gross Patient Revenue	\$ 2,064,958	\$ 2,017,746	\$ 2,142,125	6.2%
Other Operating Revenue	\$ 131,342	\$ 61,025	\$ 43,115	-29.3%
Deductions	\$(1,454,308)	\$(1,405,370)	\$(1,505,425)	7.1%
<b>Net Revenue</b>	<b>\$ 741,993</b>	<b>\$ 673,401</b>	<b>\$ 679,815</b>	<b>1.0%</b>
Operating Expenses	\$ (702,194)	\$ (747,203)	\$ (676,168)	-9.5%
<b>Operating Income (Loss)</b>	<b>\$ 39,799</b>	<b>\$ (73,802)</b>	<b>\$ 3,647</b>	<b>104.9%</b>
Investment Income	\$ 4,499	\$ 5,032	\$ 532	-89.4%
<b>Net Income</b>	<b>\$ 44,298</b>	<b>\$ (68,770)</b>	<b>\$ 4,179</b>	<b>106.1%</b>
<b>Operating Margin %</b>	<b>5.4%</b>	<b>-11.0%</b>	<b>0.5%</b>	

\*\*\* PPMH Operating Income (Loss) Includes PHS and PPG Allocations

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## Financial Ratios - PPHS

	A Moody's Median (2020)	Audited FY 2021	YTD Annualized 6/30/22 FY 2022	Budgeted FY 2023	
<b>Profitability Ratios:</b>					
Operating Margin	1.4%	5.9%	-9.73%	<b>1.0%</b>	+
Excess Margin	4.8%	20.27%	-7.77%	<b>2.28%</b>	+
<b>Liquidity Ratios:</b>					
Days Cash on Hand	261.4	338.00	277.00	<b>260.00</b>	+
Cash to Debt	200.80%	260.40%	212.79%	<b>221.27%</b>	+
<b>Capital Ratios:</b>					
Debt to Capitalization	33.30%	24.33%	26.25%	<b>25.46%</b>	-
Debt to Cash Flow	3.00	3.76	3.64	<b>2.21</b>	-

Note: + = Ratios that should be above the Moody's median.  
 - = Ratios that should be below the Moody's median.

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**FY2023 CAPITAL BUDGET**  
**Phoebe Putney Memorial Hospital**

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## FY2023 PPMH Capital Budget

Project Name / Detail	Estimated Costs	Area
Surgical Services Perthouse Construction	3,383,257	Operating Room
Other Cardiology, REPLACE end of Life Angio Suite	3,111,356	Angiography
Other GI, GI DDC (Phase 1-3)	2,150,000	DDC
**Other Surgery, Intuitive da Vinci Xi Robot System	2,062,000	Operating Room
General Renovation, North LTAC	1,508,445	Phoebe North
General Renovation, Phoebe East Renovation	1,350,000	(This is PPHS)
General Renovation, Cafeteria Renovation	1,250,000	Cafeteria
Other General Medical, Carlton Breast MBI	421,000	Carlton Breast Health Center
Other Cardiology, Replace older existing Cardiac Nuclear Camera	400,000	Cardiology
General Software, Meditech Ambulatory Expense 2023 addition	400,000	IT
General Renovation, North Kitchen Abatement	400,000	Plant Ops - North
General Construction, Property Demo's - Not Associated with a project	350,000	Plant Ops - Off Campus
Fetal Heart Detector, Replacement Fetal Heart Monitors	320,349	Labor & Delivery
Chiller, Learn wellness Air cooled Chiller	275,000	Off Campus Building
Compressor, AHU 3C replacement	250,000	Phoebe Main - D Wing
Network, IDF Closet Upgrades	250,000	IT
Interface, Interface Engine Uplift	250,000	IT
Server, Primara Expansion 100Tb	235,000	IT
Master Facility Plan, Energy Reduction Program	200,000	Plant Ops
General Software, Nuance Computer Added Physician Documentation	200,000	IT
Other Pharmacy, IVX Workflow Software System-1/2 of initial cost	199,800	Pharmacy
Ultrasound Unit, Ultrasound Machine	190,000	Radiology
Server, HPe StoreOnæ Expansion	180,000	IT
Network, 3560 Data Center Top of Rack Switches	160,000	IT
Decentralize EKG Carts to the Nursing Units	156,742	Nursing

\*\*subject to additional review

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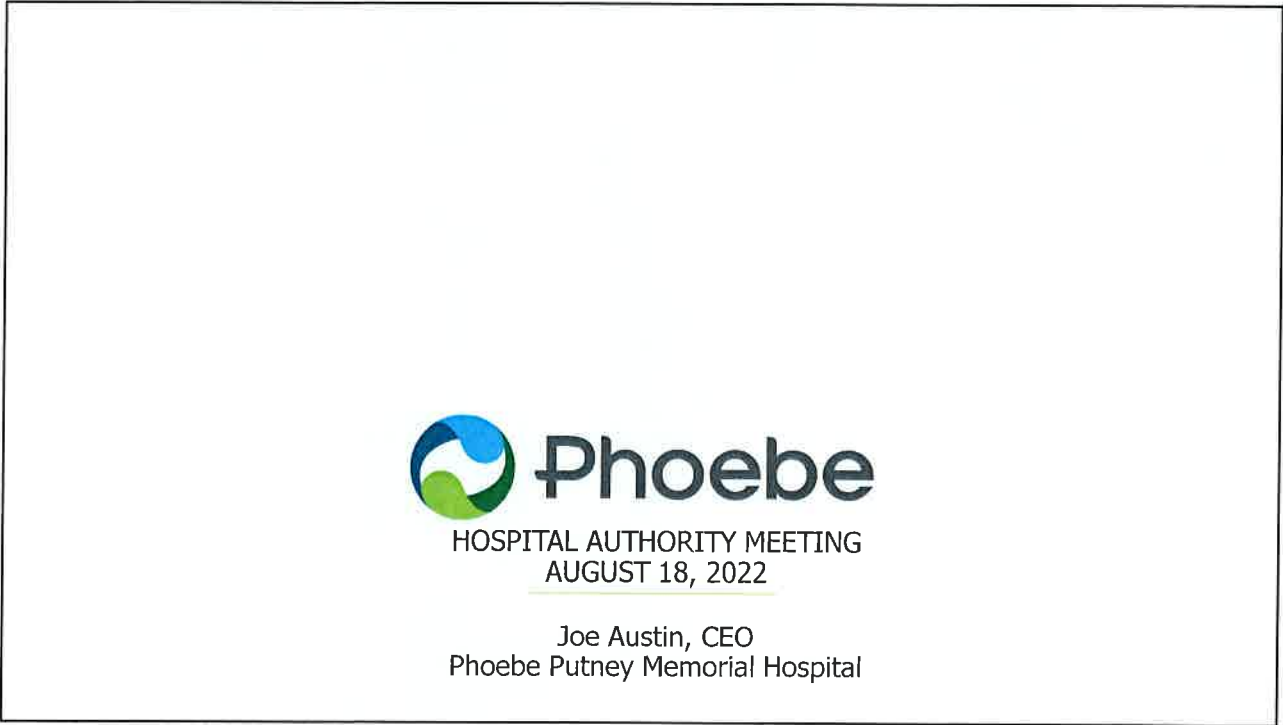


## FY2023 PPMH Capital Budget

Project Name / Detail	Estimated Costs	Area
Compressor, Add Medical air compressor and replace air dryer	150,000	Phoebe Main
Guidance System, Nurse Call upgrade	140,000	Phoebe Main - 2E
Heater, Domestic Water Heater- Replace	100,000	Phoebe Main
Server, VxRail Expansion	100,000	IT
Other IT, IS Contingency	100,000	IT
General Construction, Roof replacements and Darins	96,000	Off Campus Building
Compressor, AHU #50	90,000	Phoebe Main
Other Pharmacy, Drug Diversion AI Program (Inistics)	89,000	Pharmacy
Computer, Dell Wyse 5010 Replacements	87,500	IT
General Hardware, All Symplr Time Clocks	75,000	IT
Other Pharmacy, IVX Workflow Software System-1/2 cost of system	65,000	Pharmacy
General Software, Microsoft SQL Ent unlimited on 1 blade	65,000	IT
General Hardware, 3PAR 8400 Expansion - Data Analytics	60,000	IT
Compressor, AHU's for elevator penthouse	58,000	Operating Room
Other Engineering / Facilities, Front Auto Doors	50,000	Phoebe North
Other Surgery, PPMH-OR Dumbwaiter	45,000	Operating Room
General Renovation, Crimmins House Roof	45,000	Off Campus Building
Network, PPMH Enterprise Network Core	40,000	IT
Other Pharmacy, Omnicell Profile Interface with Mosaic	33,030	Pharmacy
Power Supply, AHU 12 (south expansion csp)	30,000	Phoebe Main
Power System, Lawn Equipment	30,000	Plant Ops
Server, UCS Chassis Fabric Interconnects	30,000	IT
General Software, VMware Site Recovery Manager	25,000	IT
Other Pharmacy, Mec tech IVX workflow Interface	24,100	Pharmacy
Other Pharmacy, Refrigerator Replacement	23,200	Pharmacy
Other Pharmacy, Mosaic IVX Workflow Interface	12,172	Pharmacy
Heating Unit, Heating hot water piping on roof	10,000	Phoebe North
Contingency	2,000,000	
	<b>\$ 23,325,951</b>	

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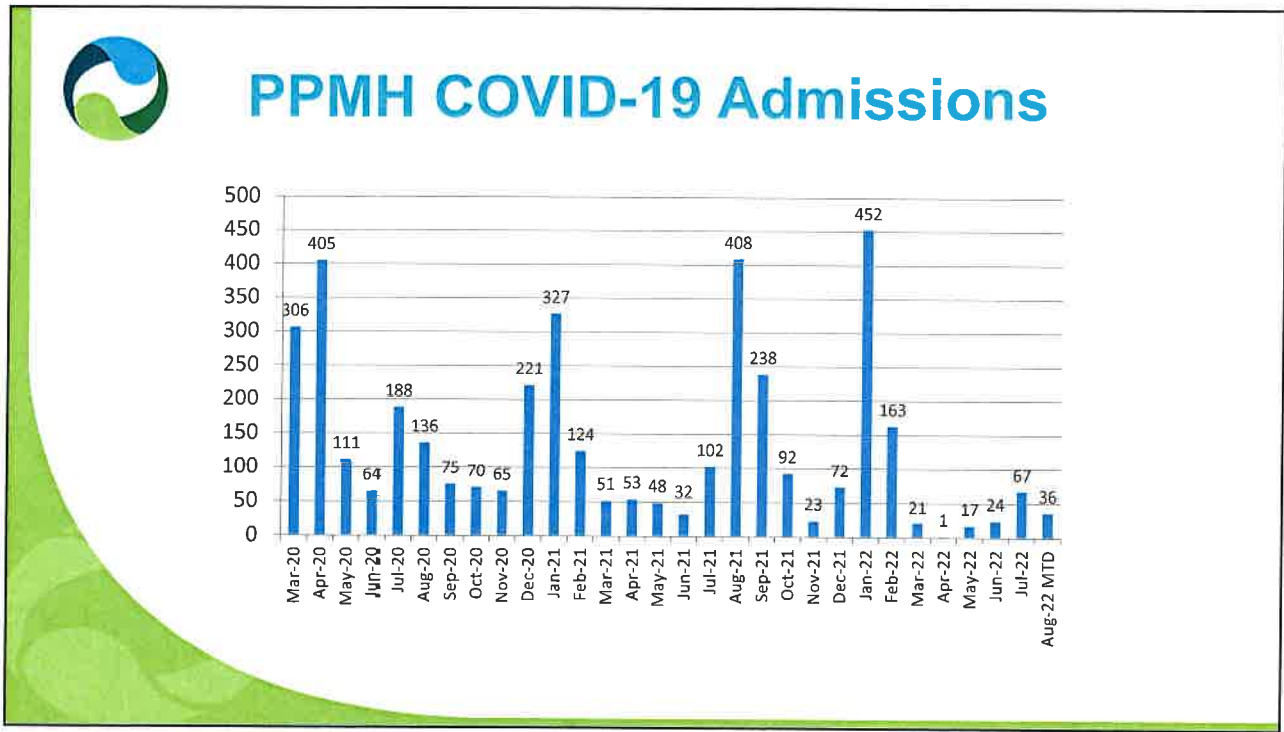
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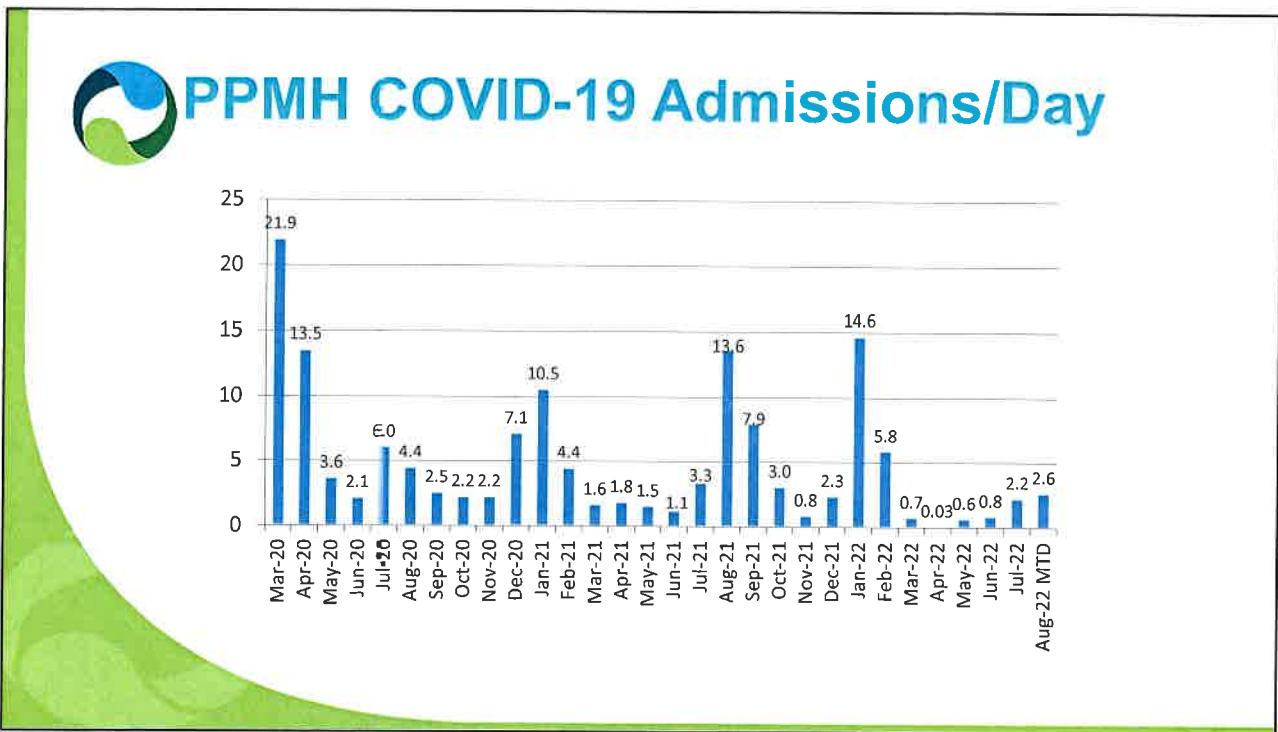
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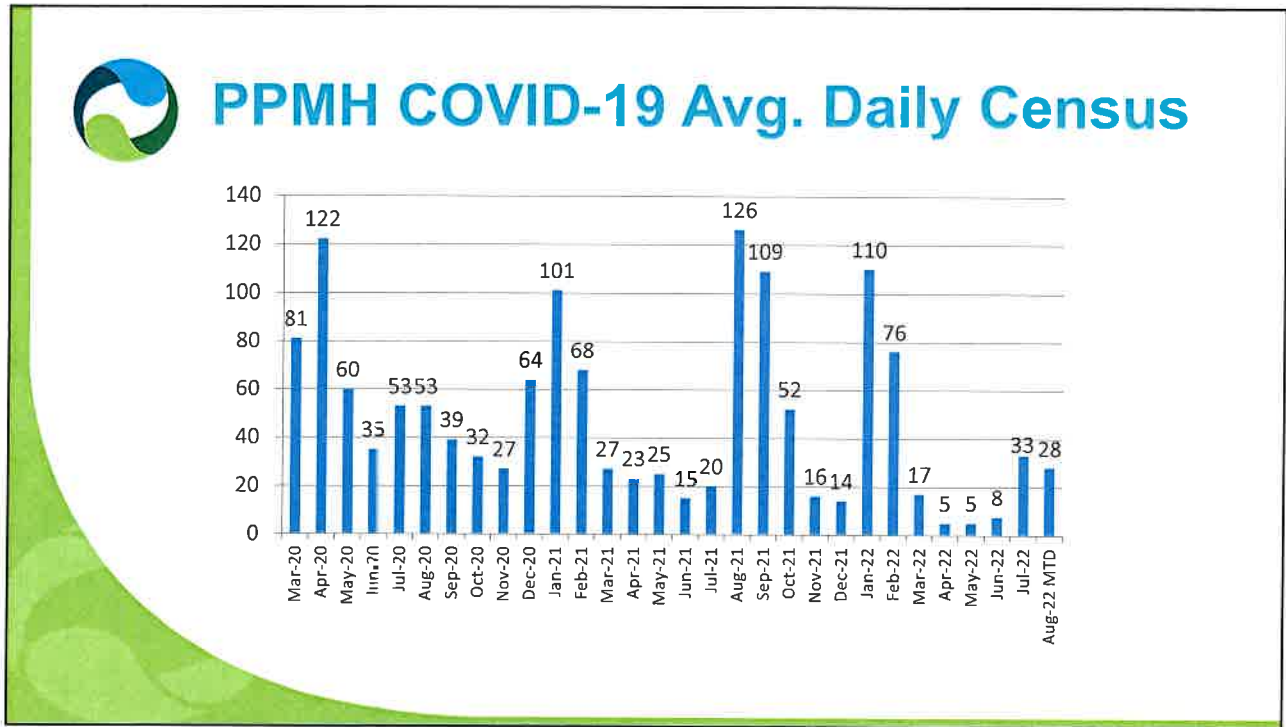
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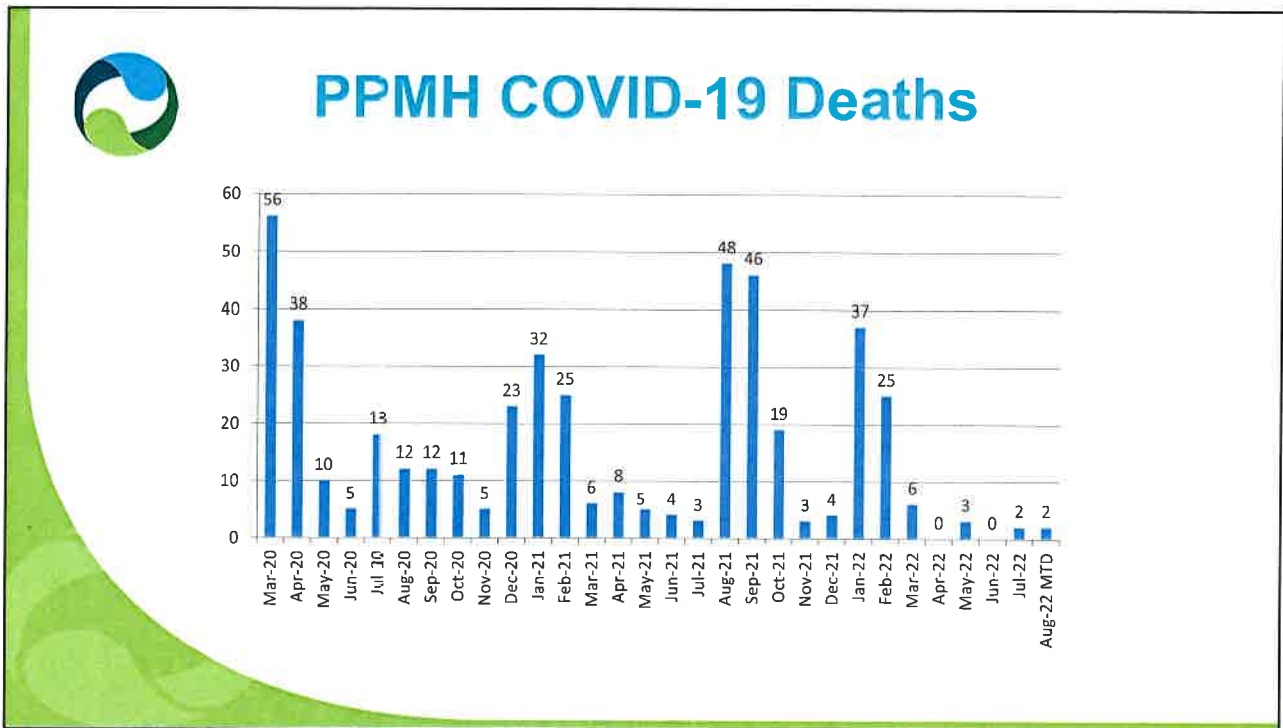
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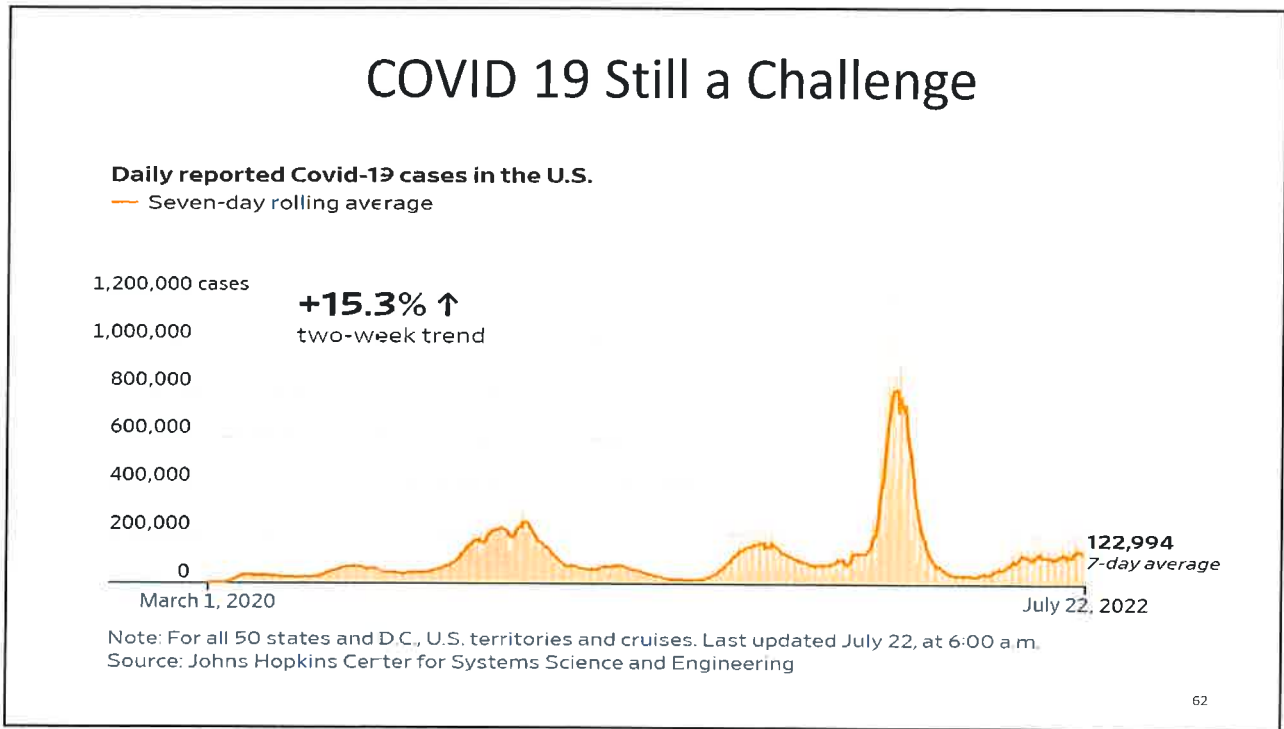
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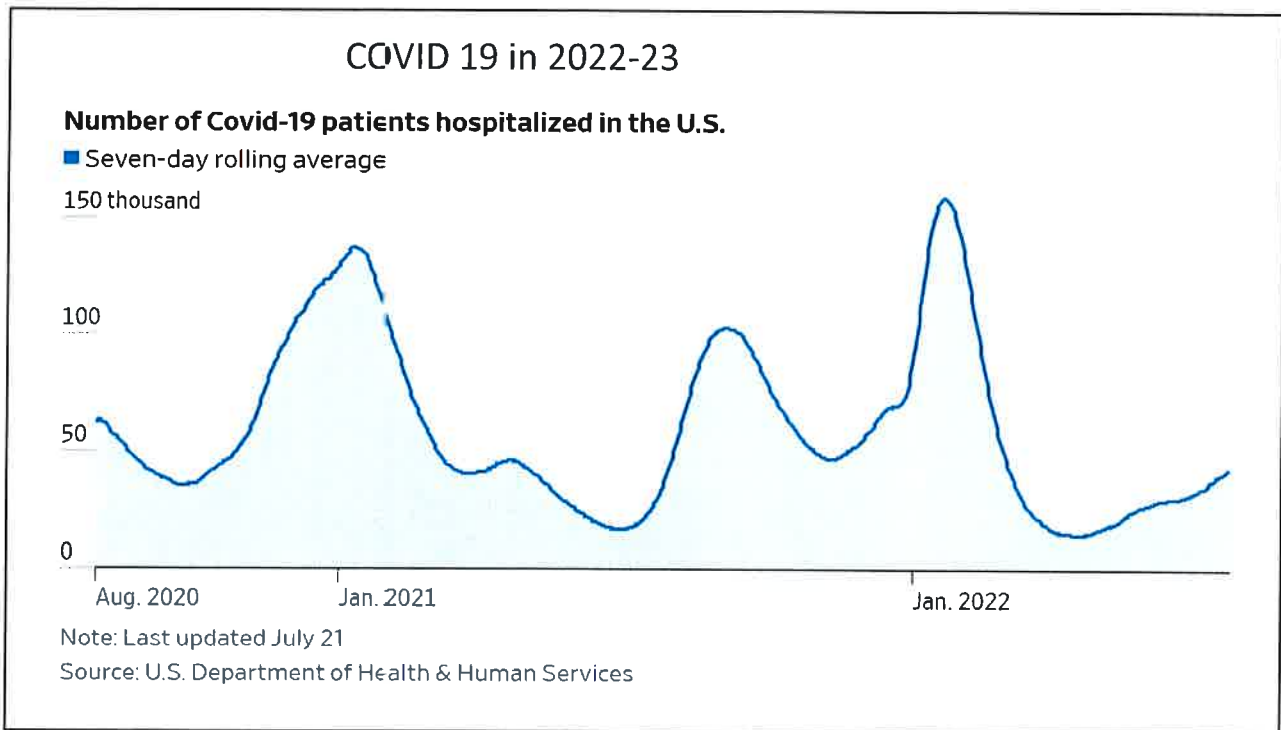
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## Rep. Bishop Makes Special Announcement



Congressman Sanford Bishop made a stop at Phoebe on May 3<sup>rd</sup> to make a special announcement. Rep. Bishop secured **\$1 million** in federal funding that will allow Phoebe to purchase, outfit and operate **two additional mobile wellness clinics**.

The mobile units will help improve access to healthcare and health education in rural areas and underserved communities throughout SWGA.

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## Out & About in the Community

Plant Operations participated in the Georgia Power Expo.



MCLB's 101 Critical Days of Summer Safety Training



Mental Health Awareness Fair at Mt. Zion Baptist Church.



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## Summer Health & STEM Academy



ASU, in partnership with Phoebe, hosted the 2<sup>nd</sup> Annual Summer Health & STEM Academy in June.

Around 60 students from Dougherty & surrounding counties attended the camp.

The students spent their final day in the Sim Lab getting hands-on training.



## Phoebe Family Medicine Residency



Phoebe Family Medicine Residency Class of 2022 was honored at a graduation brunch ceremony on June 25. The **8** graduates bring the **total number of graduates to 149** since the program began in 1993.

The same week, we welcomed **8 new residents** during our annual welcoming ceremony on June 22.







## Men's Health Fair 2022




Our annual Men's Health was Sat., June 18 at ASU. More than 150 men took part in this year's event. Medical experts talked about health conditions affecting men and stressed the importance of living a healthier lifestyle.

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## Safety Update

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## Phoebe Receives Another 'A'

NATIONALLY RECOGNIZED

**A**

LEAPFROG  
HOSPITAL  
SAFETY  
GRADE

STRAIGHT A's  
2019-2022

Phoebe Putney Memorial Hospital received an "A" Leapfrog Hospital Safety Grade for Spring 2022.

This is the hospital's **6th** straight top safety grade!

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# Phoebe

a better way

## EC\_ICU Expansion Project Update

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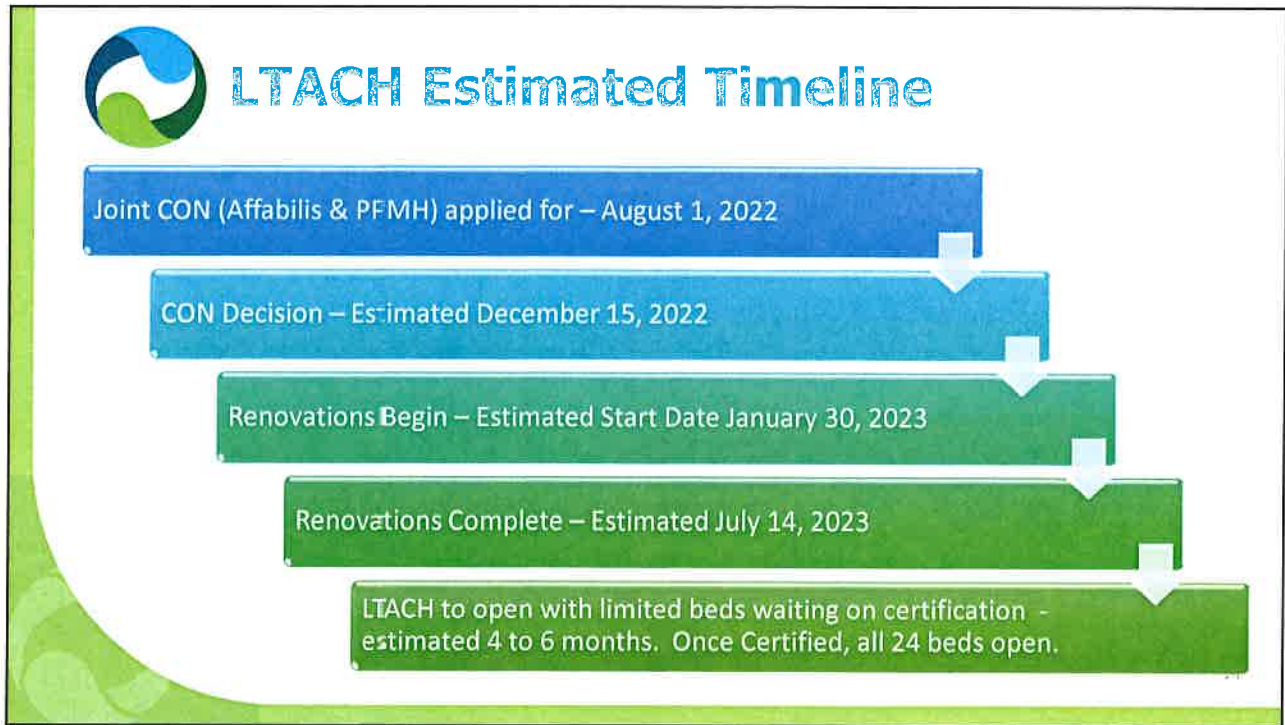
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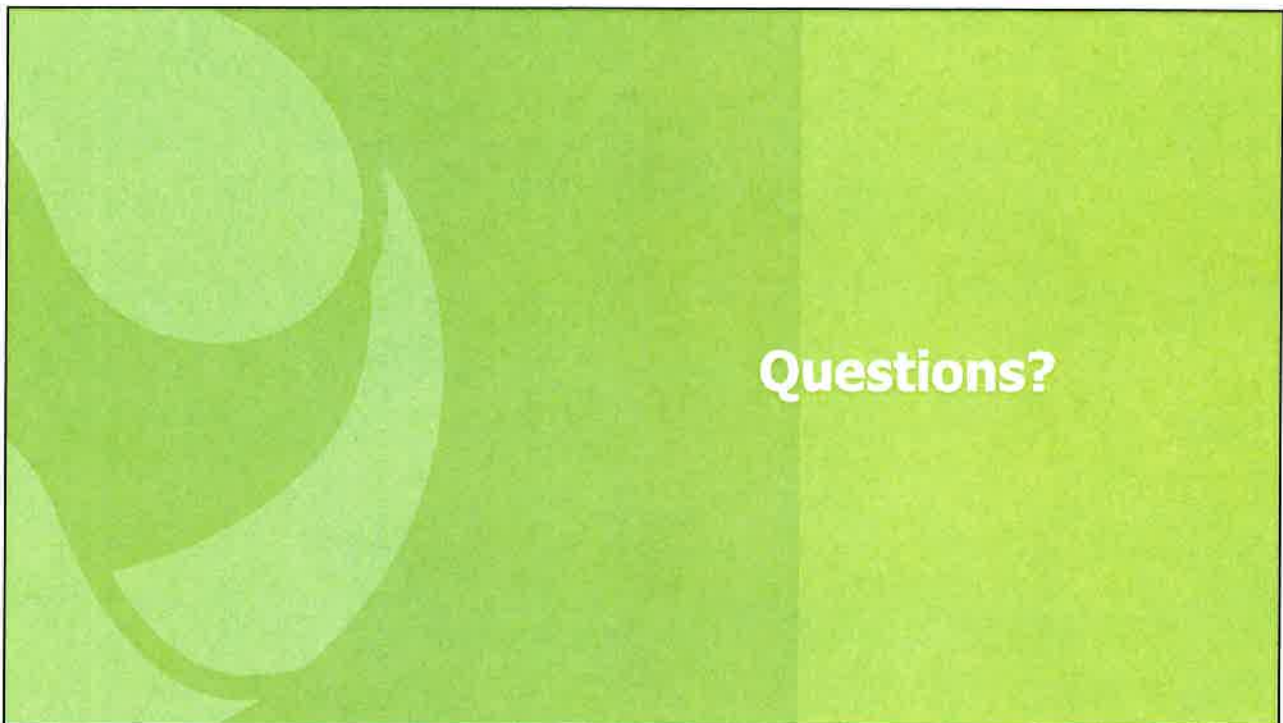
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